

	FOCUS GROUP 2
Growth Management Program Survey	SUPPORTING IMPLEMENTATION OF COMP PLANS

## Growth Management Program Survey

Virtual Focus Group Meetings - Schedule and Purposes

Three meetings will present who responded and, in each meeting, ~1/3 of the survey results **Meeting purposes**: determine how the survey input and the facilitated conversation (Jo D. Saffeir) can direct the Growth Management Program to:

- IMPROVE the preparation of Comprehensive Plans and the State Review Process
  November 8 from noon to 2 PM
- SUPPORT implementation of Comprehensive Plans
  November 13 from 4-6 PM
- PRIORITIZE the most important Technical Assistance Resources to prepare Comprehensive Plans
  November 14 from noon to 2 PM

## Growth Management is Complex - So was this survey!

Each of questions 1 through 13 has 5 or 6 parts.

- Questions 1 and 2 ask for input on ACTIONS to encourage growth in growth areas.
- Questions 3 and 4 seek input on BARRIERS to achieve this growth.
- Questions 5 and 6 ask about STRATEGIES to IMPLEMENT the goal of directing growth.
- Questions 7, 8, and 9 ask for input on improving and streamlining the preparation of Comprehensive Plans.
- Questions 10, 11, 12, 18, and 19 seek input on the support needed to prepare Comprehensive Plans.
- Questions 13-17 ask for input on revising the Growth Management Statute and supporting housing development.
- Questions 20-23 ask for input on the utility of the Comprehensive Plan review process.
- Questions 24-31 ask who answered the survey and if they are interested in a follow-up discussion.

MANY thoughtful written comments are summarized in the StoryMap; all comments are provided verbatim on a linked page

## How can survey input direct the program to:

- Improve the preparation of Comp Plans and the State Review Process
  - Questions 1,7,8,9,20,21,22,23 Focus Group #1
- Support implementation of Comprehensive Plans –
  Focus Group #2 TODAY
  - Questions 3,4,5,6,13,14,15,16,17
- Prioritize the technical assistance needs to prepare Comprehensive Plans Focus Group #3
  - Questions 2,10,11,12,18,19

## StoryMap of Survey Results - navigation

#### Maine Growth Management Program Survey Results

Comments are summarized first at right in the StoryMap

Actual #s of responses provided in bar charts

Percentages pro/con summarized in pie charts

To open/close the individual comments use the + and x symbols

opens a new page to see comments and all charts.

Hover to see detail.

Upper right corner symbol

Refresh page! Deep data dive hack.

See  $\oplus$  <u>all individual comments</u> See  $\otimes$  <u>all individual comments</u>

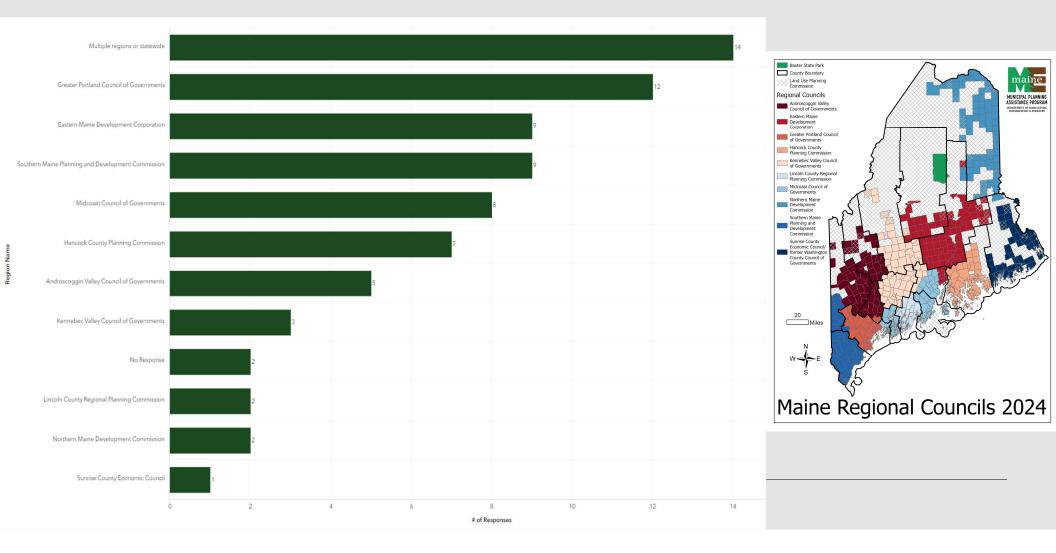
## How can survey input direct the program to:

- SUPPORT implementation of Comprehensive Plans
  - Questions 3,4,5,6,13,14,15,16,17
  - Slide presentation -1/2 hour

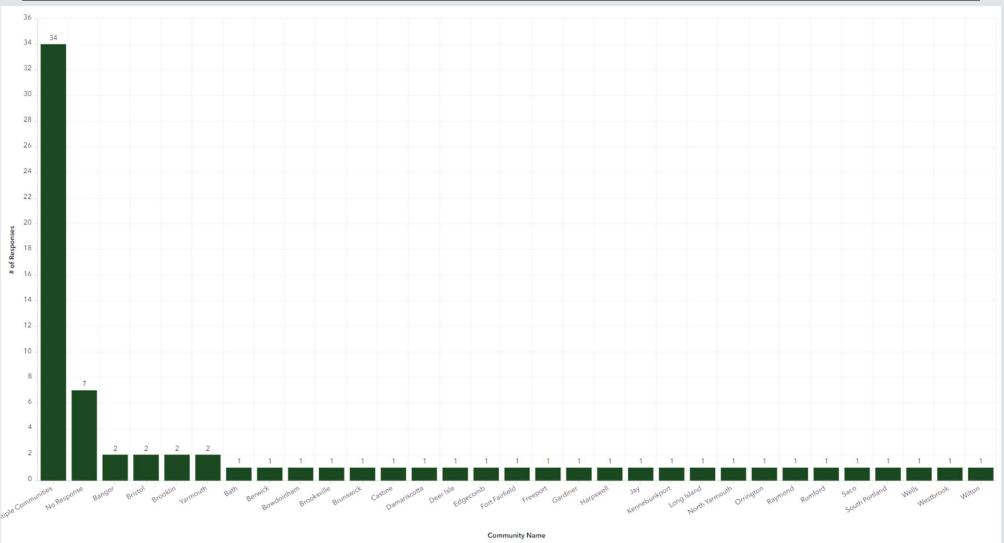
Discussion (~1+ hour) with a question:

- General reactions/any surprises?
- Did the survey questions or our conclusions miss anything?

## With what region do you most closely associate?



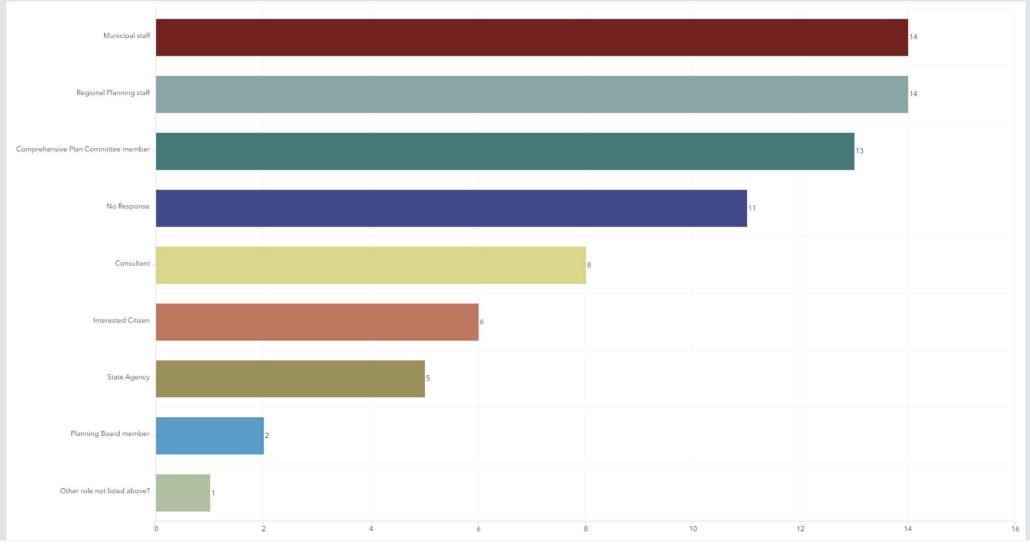
## With what city/town do you most closely associate?



### Have you participated in the drafting or review of a Comp Plan since 2012?

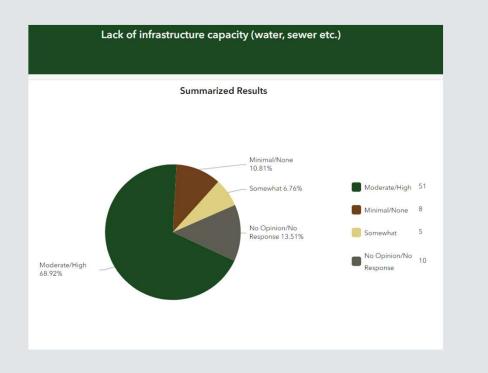


## What was your role in the Comp Plan process?



Identify the influence of LOCAL BARRIERS (as identified in the Program Evaluation) to encourage growth in locally designated Growth Areas.

- LACK OF INFRASTRUCTURE CAPACITY (WATER, SEWER ETC.)
- Lack of capacity or training for local code enforcement
- Local opposition to implementing Comp Plan strategies
- Adoption of "Rate of Growth" ordinances
- Growth Area Exemptions
- Lack of capacity and training of local officials



## Identify the influence of LOCAL BARRIERS (as identified in the Program Evaluation) to encourage growth in locally designated Growth Areas.

- Lack of infrastructure capacity (water, sewer etc.)
- Lack of capacity or training for local code enforcement
- LOCAL OPPOSITION TO IMPLEMENTING COMP PLAN STRATEGIES
- Adoption of "Rate of Growth" ordinances
- Growth Area Exemptions
- Lack of capacity and training of local officials



Meeting 2 - Support implementation of Comp Plans

### COMMENTS

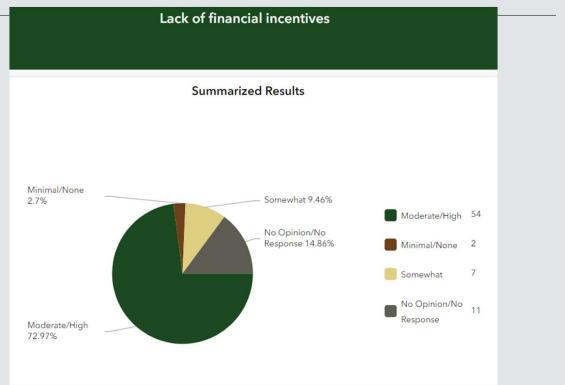
- Local opposition, especially from vocal minorities,
- Limited financial, technical, and staffing resources
- Outdated zoning that strictly separates uses
- Lack of infrastructure
- Lack of consequences when CPs are not implemented

#### CONCLUSIONS

- Engagement strategies essential
  - Address resistance to change
  - Public engagement training
- Clear(er) guidance from state
  - Benefits of planning, mixed-use development
  - Defining growth and rural areas / place types
  - Design, livability, visuals
  - Comp Plan/Zoning consistency
- Infrastructure investment to foster efficient development

Identify the influence of STATE BARRIERS (as identified in the Program Evaluation) to encourage growth in locally designated Growth Areas.

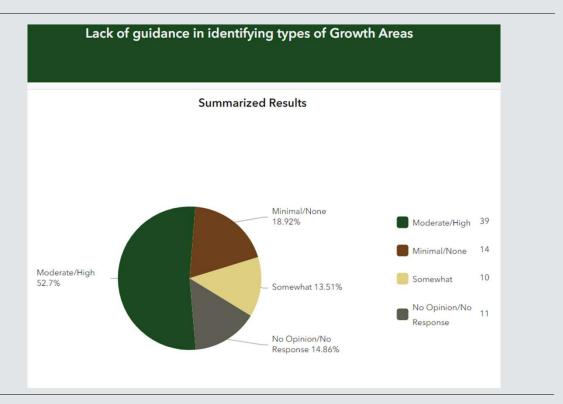
- LACK OF FINANCIAL INCENTIVES
- No requirement to adopt zoning ordinances
- Lack of guidance in identifying types of Growth Areas
- Lack of coordination among state agencies
- Lack of requirement for Building Codes in towns with a population less than 4000



Meeting 1 - Improve the preparation of Comp Plans and the State Review Process

Identify the influence of STATE BARRIERS (as identified in the Program Evaluation) to encourage growth in locally designated Growth Areas.

- Lack of financial incentives
- No requirement to adopt zoning ordinances
- LACK OF GUIDANCE IN IDENTIFYING TYPES
  OF GROWTH AREAS
- Lack of coordination among state agencies
- Lack of requirement for Building Codes in towns with a population less than 4000



#### COMMENTS

- Complex, slow regulatory process inhibits development (state) & patchwork of standards (local)
- Lack of state/regional coordination
  - Inhibits consistent implementation and code enforcement
- \$\$, technical, staffing limitations
- State investments promote sprawl
  - Overemphasis on highways vs. infrastructure to support compact development
  - Lack of uniform standards pushes development to rural areas with minimal regulation
- Insufficient training and guidance

#### **CONCLUSIONS:**

- Measures to support growth in GAs (e.g. PBR, consistency among laws, staff capacity)
- Stronger/consistent code enforcement
  - broader enforcement of MUBEC
  - training of CEOs and building pros
  - regional efficiencies
- Incentives to focus growth in growth areas
- Greater training and technical support
  - Apply state goals consistently
  - Support to regional councils

## **Other Barriers to achieving the Goals**

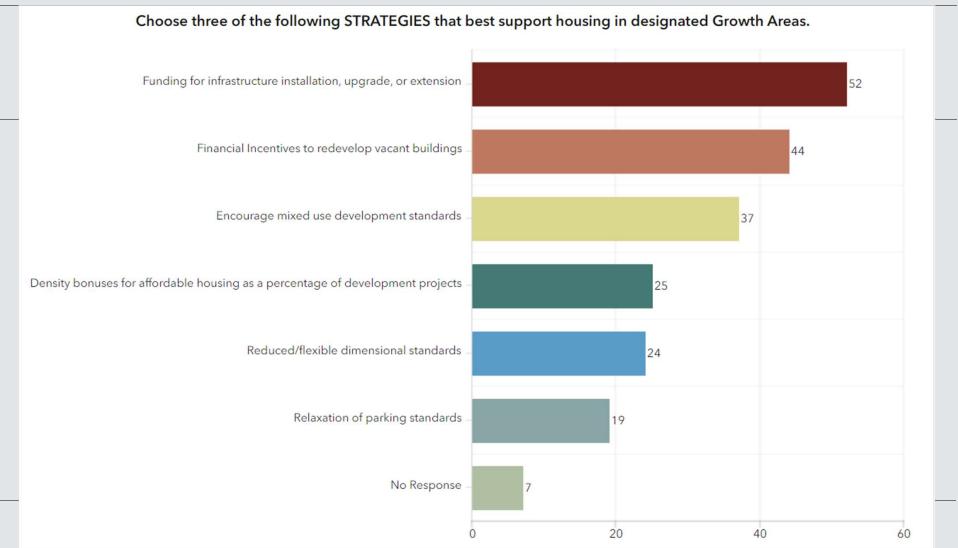
#### COMMENTS

- Opposition to mandatory zoning
- \$\$ consequences to towns/cities who oppose housing developments
- Tie funding to plan implementation and ordinances that implement the Comp Plan
- Lack of infrastructure sewer/water

#### **CONCLUSIONS:**

- Strong opinions at either extreme about need to require zoning
- Financial consequences may not be enforceable
- Incentives to focus growth in growth areas
- Infrastructure Commission
  - \$1 on resilience saves \$13 on impact/rebuilding

#### #5 – STRATEGIES that best support housing in designated Growth Areas – choose 3



# #5 – STRATEGIES that best support housing in designated Growth Areas

#### COMMENTS

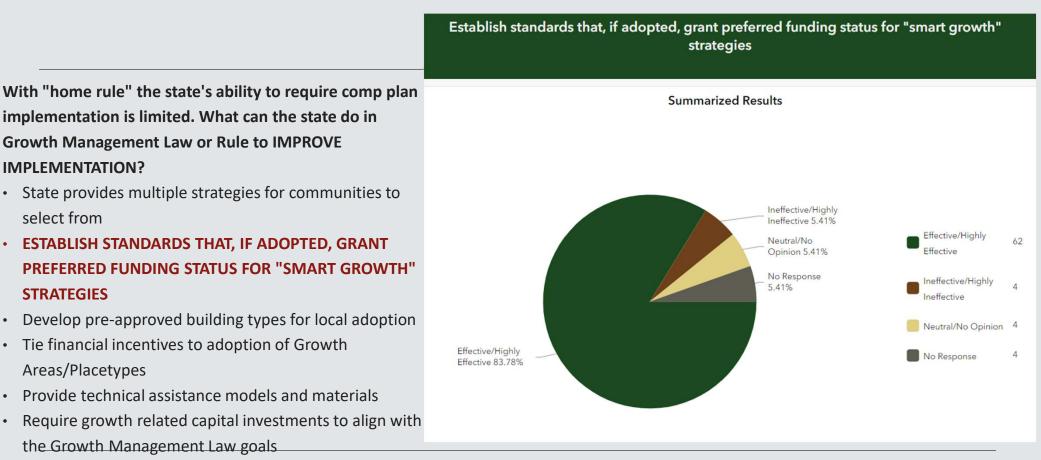
- Greater state agency collaboration
  - Regional analyses
  - Align with labor markets/employer needs
- Infrastructure challenges
  - \$\$ for Sprinklers, septic, utilities
  - \$\$/incentives for improvements that support housing
- Flexible standards (outreach explaining them)
- Workforce and expertise
  - Planners, engineers, trades, designers
- Zoning and code reform

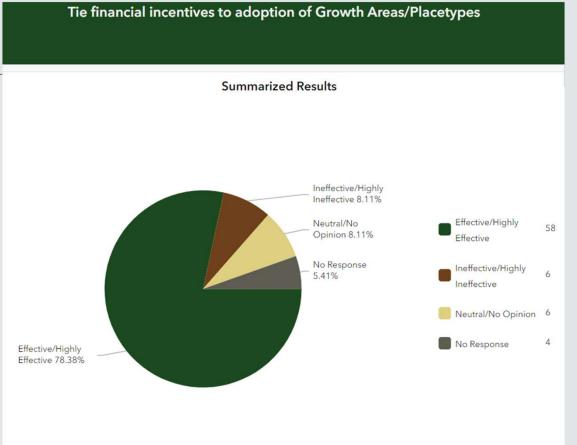
#### CONCLUSIONS:

- \$\$/TA for mixed-use development in GAs
- \$\$/incentives for utility, redevelopment costs
- Mentoring & internship programs
- Support state/regional development of models
  - Codes, pre-approved building types
  - training on adapting/adopting them

select from

**STRATEGIES** 





#### Meeting 2 - Support implementation of Comp Plans

With "home rule" the state's ability to require comp plan implementation is limited. What can the state do in Growth Management Law or Rule to IMPROVE IMPLEMENTATION?

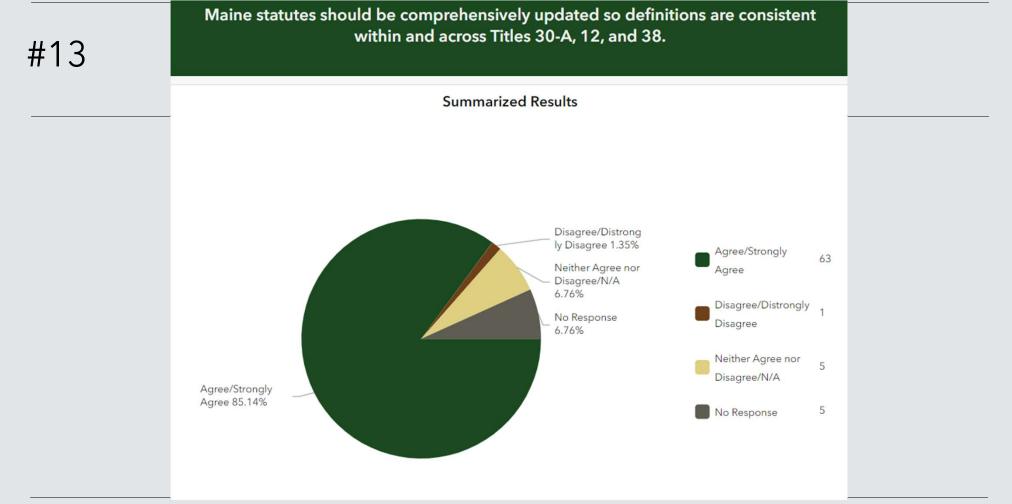
- State provides multiple strategies for communities to select from
- Establish standards that, if adopted, grant preferred funding status for "smart growth" strategies
- Develop pre-approved building types for local adoption
- TIE FINANCIAL INCENTIVES TO ADOPTION OF GROWTH AREAS/PLACETYPES
- Provide technical assistance models and materials
- Require growth related capital investments to align with the Growth Management Law goals

#### COMMENTS

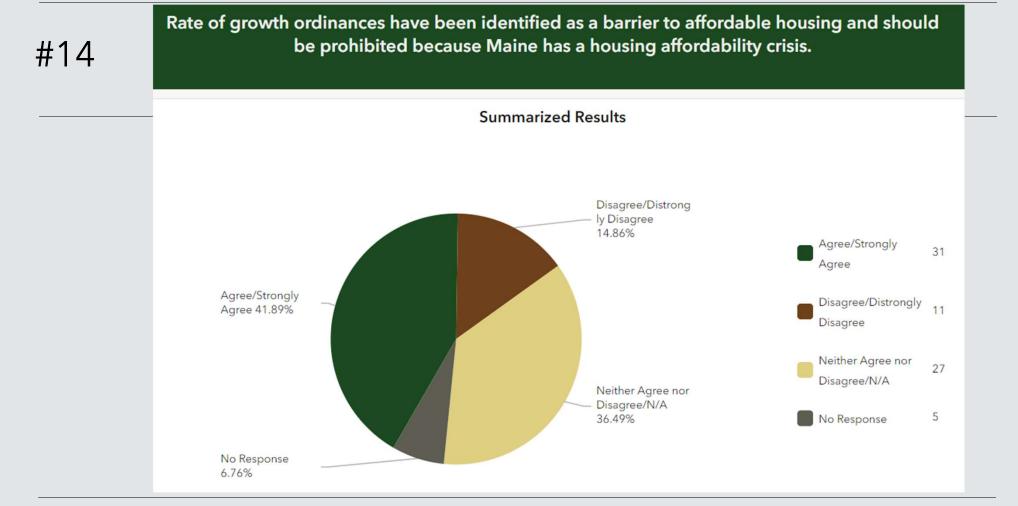
- Need for \$\$/TA
- Accountability needed/debated
  - Require State review of local ordinances
  - Regional Planning Boards that can override local Plg Bds who do not implement their plans
  - Mandate 10% affordable housing (now recommended)
  - Completely divorce plans from funding
- Bring back planning and implementation grants
- \$\$/incentives if form an Implementation Committees

#### CONCLUSIONS:

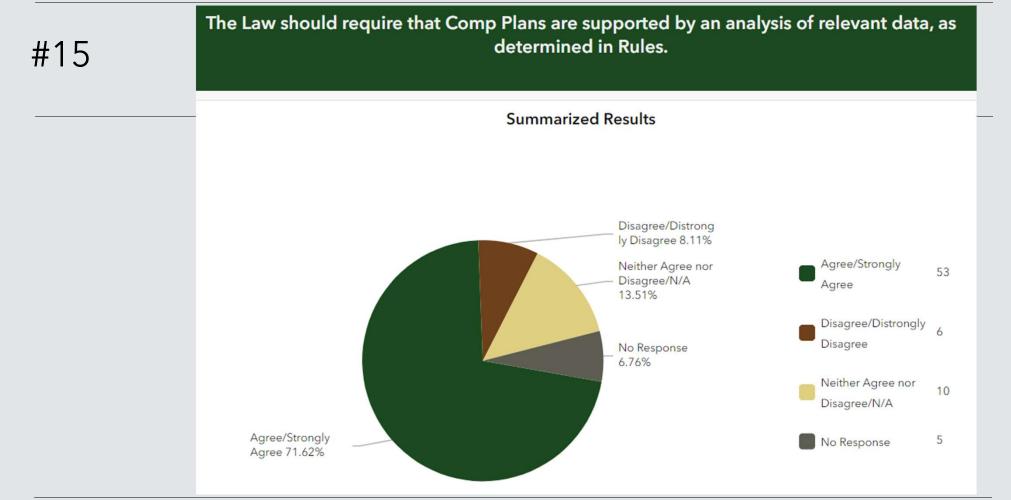
- Provide guidance that enables local adoption
  - models, platforms, case studies, opt-in standards, a suite of strategies
- Mandate vs. incentivize conversation
- Align state investments with desired behaviors
- Support regional planning



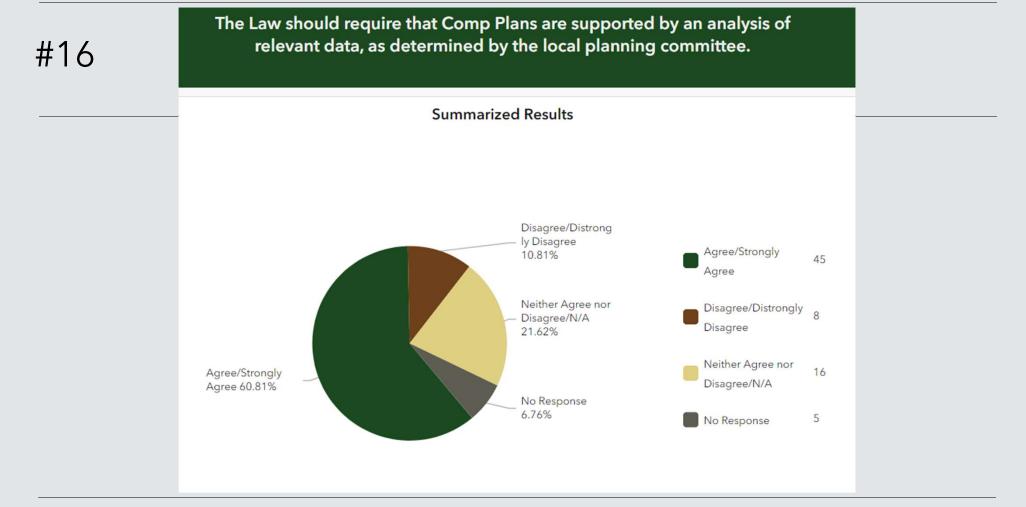
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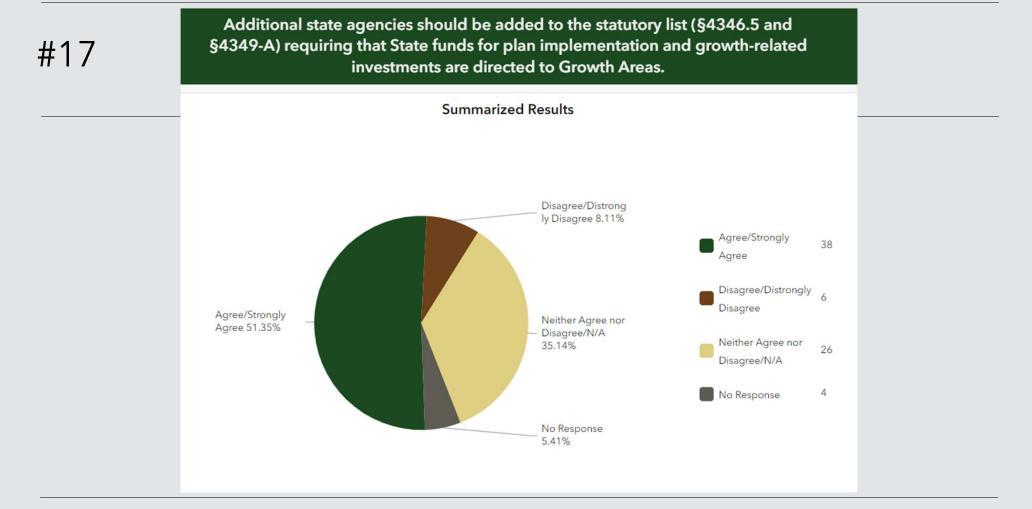
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#### COMMENTS

- Supportive and streamlined planning framework to empower communities
- Data requirements are too cumbersome
- Expansive CP Committee structure
- Adjust "rate of growth" portion of statute
- Empower state to ensure plans are professionally produced
- Flexibility and implementation focus
- Long term visioning / short term action
- Legislative coordination

#### CONCLUSIONS:

- Improve data delivery / reduce quantity
- State guidance needed:
  - CP Committee structure
  - Public engagement strategies
  - Visioning
- Statutory change that considers the full scope of the law and related laws.

## How can survey input direct the program to:

- SUPPORT implementation of Comprehensive Plans
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## THANK YOU! NEXT:

November 14 from noon – 2PM

FOCUS GROUP 3

PRIORITIZE TECHNICAL ASSISTANCE NEEDS TO PREPARE COMP PLANS